Agenda Item No:	7	Fenland
Committee:	Audit and Risk Management	CAMBRIDGESHIRE
Date:	12 February 2024	
Report Title:	Internal Audit Plan 2023-24 Pro	ogress Report Q3

### 1 Purpose / Summary

- To report progress against the Internal Audit Plan 2023/24 for the third quarter of 1 October until 31 December 2023 and the resulting level of assurance from the planned work undertaken.
- To provide an update to members on the resourcing situation within the Internal Audit team.

## 2 Key issues

- The Council's Internal Audit Plan is produced on an annual basis. It is an
  estimate of the work that can be performed over the financial year.
  Potential areas of the Council for audit are prioritised based on a risk
  assessment, enabling the use of Internal Audit resources to be targeted at
  areas of emerging corporate importance and risk.
- The format of the plan reflects the Public Sector Internal Audit Standards (PSIAS) which were introduced in April 2016 and applicable from April 2017. It also incorporates the governance and strategic management arrangements of Internal Audit resources.
- Performance Standard 2060 of the PSIAS requires the Internal Audit Manager to report to the Committee on the Internal Audit activity and performance relative to this Plan.
- Audit and Risk Management Committee approved the Internal Audit Plan 2023/24 on 20 March 2023. It was updated following a detailed review in early Q2 and submitted and approved by the Committee on 26 September 2023.
- Members of the Audit and Risk Management Committee are keen to receive proactive performance reporting in relation to progress against the Internal Audit Plan on a quarterly basis.

• Proactive quarterly monitoring of the Internal Audit plan will enable the Committee to understand the Internal Audit activity which has successfully taken place and the associated assurance level.

#### 3 Recommendations

For Members of Audit and Risk Management Committee to consider and note the activity and performance of the Internal Audit function.

Wards Affected	All
Forward Plan Reference	N/A
Portfolio Holder(s)	Councillor Chris Boden – Leader and Finance Portfolio Holder
	Councillor Kim French - Audit and Risk Management Committee Chairperson
Report Originator(s)	David Thacker – Interim Internal Audit Manager
Contact Officer(s)	Amy Brown – Assistant Director, Legal and Governance
	abrown@fenland.gov.uk 01354 622450
	Peter Catchpole - Corporate Director & s151 Officer
	pcatchpole@fenland.gov.uk 01354 622201
	David Thacker – Interim Internal Audit Manager
Background Paper(s)	Annual Risk-Based Internal Audit Plan 2023/24
	Internal Audit Outturn and Quality Assurance Review 2022/23

### 1 Background / Introduction

- 1.1 This report includes details of the Internal Audit activity undertaken for the third quarter of 1 October to 31 December 2023.
- 1.2 The annual Internal Audit Plan is formulated in advance, following an assessment of risks inherent to services and systems of the Council based on Internal Audit and Management knowledge at that time. During the period that follows, changes in the control environment may occur due to, for example:
  - introduction of new legislation/regulations;
  - changes of staff;
  - changes in software;
  - · changes in procedures and processes; and
  - changes in service demand.
- 1.3 In respect of Internal Audit resources, the current situation is that there are three staff. The Head of Internal Audit and the full-time Auditor positions are currently filled by contractors, via agencies, with the contracts expiring on 31 March 2024. The other Auditor position is held by a part-time (term-time only) FTE, who has been with the Council since 2001 and in Internal Audit since 2008.
- 1.4 The Council intends to re-advertise the vacant Head of Audit and full-time Auditor positions in the new year. Management continues to review resourcing options including requesting assistance from other surrounding authorities, although it is understood that there is a shortage of suitable candidates in the area.

#### 2 Monitoring

- 2.1 On completion of each audit a formal report is issued to the relevant Service Manager and Corporate Director. A copy is also sent to the Corporate Director Finance (S151 Officer). Each report contains a management action plan, with target dates, that has been agreed with Service Managers to address any observations and recommendations raised by the Internal Auditor. Progress on recommendations is monitored on a regular basis and no less frequent than quarterly.
- 2.2 The following audits have been completed up to end of Q3 2023/24. (Appendix A)
  - Public Health Funerals (22/23)
  - Licences Animal Welfare (22/23)
  - Licences Other (22/23)

- Corporate Assurance Transparency
- Housing Options (22/23)
- Trading Operations Cemetery Income
- Freedom of Information
- Safeguarding Follow Up
- 2.3 The following audits are in progress and will be reported to the committee in future progress reports:
  - Debtors & Collection Agency being finalised.
  - Port Berthings (Special Audit) being finalised.
  - ICT Cyber Security.
  - Development Planning (combined with Fee Income).
  - Corporate Assurance Information & Data Management.
  - Emergency Planning & Business Continuity Planning.
- 2.4 In the third quarter of the year other work that Internal Audit has been involved to assist with and to provide additional assurance are detailed below:
  - National Fraud Initiative work
  - Risk Management Group
  - Major Project support and advice
  - Corporate Governance
  - Following up outstanding recommendations
- 2.5 In respect of the last point, Appendix B shows the number of outstanding Audit issues from 2021/22 to 2023/23 to date. Internal Audit is working with Service Managers to ensure that recommendations are implemented by the agreed target dates or, if not, that requested date extensions can be justified. Status updates have been included where relevant.

Audit	Overall Opinion	High	Medium	Low	Issue Summary & Status (in italics)
Public Health Funerals (2022/23)					The high-risk issue relates to unlimited access to the shared safe at the BASE where the small contents from the deceased are stored, e.g., cash, along with other service's items. <i>Completed</i> .
To gain assurance that the Council is fulfilling its obligation to provide a public health funeral as required and that robust policies and procedures are in place to ensure a recourse of public funds.	Adequate	1	1	-	The medium risk relates to no updated procedures, a key person risk and no record of possessions removed from a deceased person's property. An inventory is in place now. Key person risk and procedures will be addressed by February 2024.
Licensing – Animal Welfare (2022/23)  To gain assurance that the Council has robust procedures for the licensing of activities involving animals.	Substantial	-	-	-	No issues raised.
Licensing – Other (2022/23)  To gain assurance that the Council has robust procedures and guidance in place demonstrating appropriate issuance and monitoring of other licenses, such as scrap metal dealers and small lotteries.	Adequate	-	1	-	The medium risk issue relates to no control check in place for potential members of public or businesses operating without a licence for scrap metal, small society lotteries, street collections, house to house collections and gambling. The process will be in place by January 2024.

Corporate Assurance – Transparency  To gain assurance that the Council complies with the Local Government Transparency Code 2015.	Adequate	-	2	The medium risk issues relate to:  • A lack of updated information on the Council's website that is not in compliance with the Local Government Transparency Code 2015. Ten of the eleven data sets are now up to date. The only outstanding one is the Senior Salaries – last published as part of the Statement of Accounts 21/22 (awaiting publishing of the dra 22/23 accounts).  • Raising the profile of compliance with service managers for timely updates. This will be completed by March 2024.
Housing Options (2022/23)  To gain assurance that there are adequate controls and procedures in place for the monitoring, recording and payment of housing option services.	Adequate	-	4	<ul> <li>The medium risk issues relate to:</li> <li>High usage of B&amp;B and a considerable increas in hotel/hostel spend – over £1.2m since April 2020 – with no evidence of value for money. 6 properties have been leased from Clarion since June 2023 and 28 of the 29 LAHF properties have been purchased or are in the process of being purchased. All properties will be owned and occupied by June 2024.</li> <li>Non-compliance with the Council's Code of Procurement in relation to services including accommodation, removal and storage and cleaning. We are currently getting 3 quotes for storage and have a tender draft being finalised to go out to procure for emergency interim accommodation. Also, any accommodation</li> </ul>

	provider in the area and neighbouring is welcome to offer accommodation during the interim of the procurement exercise for emergency interim accommodation as advertised openly on our website. Procurement for cleaning could be part of the corporate cleaning contract.  • At the time of the audit fieldwork in 2022, there was a potential time limit breach of DLUHC guidance for housing 8 families over 6 weeks in B&B. However, the number reduced by 2023. There has only been one quarter where we were close to a breach, and we managed to work collectively to reduce that. With increased new delivery, improved RP void performance and a big increase in new tenancy agreements, this should be addressed.  • An outdated homelessness strategy and guidance. To be implemented by September 2024.
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Trading Operations – Cemetery Income  To gain assurance that the administration of cemetery income is monitored and managed efficient and effectively.	Adequate	-	2	-	<ul> <li>The medium risk issues relate to:</li> <li>Disjointed invoice and debtors' management between the Bereavement Team and Finance.  To be completed by February 2024.</li> <li>A lack of updated procedures. To be completed by February 2024.</li> </ul>
Freedom of Information Act Requests  To gain assurance that the Council has a robust framework in place demonstrating compliance with the Freedom of Information Act 2000.	Adequate	-	4	1	<ul> <li>The medium risk issues relate to:</li> <li>Outstanding and overdue FOI requests exceeding statutory timeframe. Monitoring and escalation to be improved by March 2024.</li> <li>Lack of Publication Scheme. To be implemented by March 2024.</li> <li>Lack of formal training and awareness. To be implemented by December 2024.</li> <li>Lack of performance reporting. Completed.</li> </ul>
Safeguarding Children & Vulnerable Adults – Follow Up  A follow-up of the recommendations agreed in the systems-based review of Safeguarding Children and Vulnerable Adults performed in 2021/22.	Substantial	-	2	1	The medium risk issues both relate to relevant staff training for the revised policy – one at induction and the second every two years. To be completed once the new HR platform has been implemented in April 2024.

An assurance rating is applied, when a system or process is reviewed, which reflects the effectiveness of the control environment.

The text below is an indication of the different assurance ratings used:

Assurance	Description
Full	There is a sound system of control designed to proactively manage risks to objectives.
Substantial	There is a sound system of control, with further opportunity to improve controls which mitigate minor risks.
Adequate	There is a sound system of control, with further opportunity to improve controls which mitigate moderate risks.
Limited	There are risks without effective controls, which put the objectives at risk.
None	There are significant risks without effective controls, which put the objectives at risk. Fraud and/or error are likely to exist.

#### Appendix B – Recommendation Status 2020/21 to 2023/24

Total Recommendations 2020/21							
High Medium Low Total							
Total	3	21	23	47			
Recommendations							
Total Complete	3	20	23	46			
Total Not Due	0	0	0	0			
Overdue	0	1	0	1			

NB. This data includes recommendations made from our ARP Audit Partners who conducted audits for the partnership. These have all been completed or superseded by the audits of 2021/22.

The overdue recommendation relates to CCTV. The Assistant Director stated that whilst the section 113 has been signed and completed, the Memorandum of Understanding (MOU) is in final draft and should be completed soon.

Total Recommendations 2021/22							
High Medium Low Total							
Total	4	31	34	69			
Recommendations							
Total Complete	4	26	30	60			
Total Not Due	0	5	4	9			
Overdue	0	0	0	0			

NB. This table does not include the recommendations made in relation to the ARP audits, conducted by partner authorities as they are reported to their respective authorities at this stage.

The outstanding medium-risk issues relate to Safeguarding (training on the updated policy) and to Procurement (code of procurement & procurement strategy – awaiting new legislation later in 2024).

Total Recommendations 2022/23						
	High	Medium	Low	Total		
Total	5	13	13	31		
Recommendations						
Total Complete	3	12	13	28		
Total Not Due	2	1	0	3		
Overdue	0	0	0	0		

NB. This table does not include the recommendations made in relation to the ARP audits, conducted by partner authorities as they are reported to their respective authorities at this stage.

The outstanding high-risk issues relate to Trading Operations – Port Commercial & Marine (no formal agreement with LCC for Cross Keys Marina, although the lease from LCC to FDC and sub- lease of part from FDC to EIFCA are in agreed form and ready to sign. This should be done by the end of February 2024) and the Construction

### Appendix B – Recommendation Status 2020/21 to 2023/24

Industry Scheme – IR35 Compliance (the revised Recruitment COP was completed at the end of 2023 and is awaiting CMT approval).

The medium-risk issue relates to Cyber Security training, which is being reviewed again currently.

Total Recommendations 2023/24 (to date)							
High Medium Low Total							
Total	1	16	1	18			
Recommendations							
Total Complete	1	1	0	2			
Total Not Due	0	15	1	16			
Overdue	0	0	0	0			

NB. This table does not include the recommendations made in relation to the ARP audits, conducted by partner authorities as they are reported to their respective authorities at this stage.

All outstanding issues are from current audits and are scheduled to be implemented in 2024.